

Board of Directors (Public)

Item 7.3a

Board Report

Subject: Operational Board – Meetings held on 6.2.15 (Strategy Day) and 6.3.15
Date of meeting: 31st March 2015
Prepared by: Lucy Lavan, Associate Director of Corporate Affairs
Presented by: Jane Tomkinson, Chief Executive

| Data Quality Rating | BAF Ref | Impact on BAF Risk Rating |
|---------------------|---------|--|
| Bronze | 1-9 | None – Risk 7 downgraded to amber by BoD (Jan 15) following review of mitigation of risks to CIP delivery in 2014/15 |

1. Executive Summary

The Operational Board has met on two occasions since the last Board meeting. This paper summarises the key items of business considered at each of these meetings which were held on 6th February 2015 (Strategy Day) and 6th March 2015.

The Board is asked to note the content of the report and to consider and monitor the effectiveness of the Operational Board in holding to account for the delivery of the Trust's objectives.

2. Strategy Day held on 6th February 2015

Members of the Operational Board participated in a full day session held at LACE and worked on development of the following:

- Trust values and behaviours
- Operational Plan 2015/16
- Cardiology Strategy
- Review and approval of new Divisional Structures.

The Operational Board also reviewed Directorate performance and received a presentation from Quality Health on the results of the staff survey 2014.

3. Meeting held on 6th March 2015 – Key Issues

i) Mutuels Pilot

The Operational Board reviewed the interim report and received a presentation from the Project Manager- feedback from staff was discussed and it was noted that the research would contribute to the development of policy and legislative review at national level. The key action for the Trust is likely to be a renewed focus on staff engagement. It was agreed that Operational Board members would have opportunity to review and comment upon the final draft report prior to submission to the Cabinet Office on 31st March 2015.

ii) Chief Executive's Briefing

Dr Raph Perry was congratulated on his appointment as Medical Director and will take up post on 1st July 2015. The recruitment plan for appointment to Associate Medical Director and Divisional Head of Operations posts was shared. The Director of Nursing and Quality then presented plans for restructuring the nurse leadership team; these plans were supported.

It was noted that Professor Ian Greer, Pro Vice Chancellor at the University of Liverpool would be leaving his post having been appointed to a new position in Manchester.

The Operational Board were briefed on the recent whistleblowing alert to the CQC, concerning junior doctor medical cover. A report for the CQC will be prepared in response.

Appreciation of the work of Mark Pullan during his time as Clinical Lead for cardiac surgery was expressed.

iii) Performance

Following receipt of reports from the Operational Committees and review of the Strategic dashboard, each General Manager presented an exception report on key delivery targets. Particular focus was given to the actions and risks associated with RTT target compliance.

iv) EPR Optimisation

Dr Johan Waktare presented an update on EPR and the challenges for full adoption and rollout of the change programmes were discussed.

v) Operational Committees – Exception Reports

Report noted.

vi) Operational Planning 2015/16

A workshop session was convened to discuss the key milestones and deliverables for 2015/16 for each of the 5 strategic objectives and also to consider priority 'stretch' targets to improve clinical outcomes, aligned to the vision to be the 'best'.

4. Recommendations

The Board of Directors is asked to note the summary report of the meetings of the Operational Board held on 6th February 2015 (Strategy Day) and 6th March 2015.